Appendix 2

A REVIEW OF DAY SERVICES FOR PEOPLE WITH LEARNING DISABILITIES IN BIRMINGHAM

The aim of this review is to evaluate the current arrangements around day centre provision for people with a learning disability in Birmingham and to inform the decision making process about how services can be managed more efficiently in future.

Current Services provided within the 9 centres

There are currently nine day centres provided by Birmingham City Council. A description of each is set out below: -

Name	Constituency	Max Capacity	Description of building	Specialist Services Offered
Alderman Bowen	Hodge Hill	125	1970 single storey large grounds.	- Asian women's' group - Mary Rose Unit – Older Users.
Aldridge Road	Perry Barr	110	Victorian 3 storey building on slope	- Enterprise off-site frames.
Collingwood	Northfield	100	1970 single storey. Large private site.	- GOLD – Group for older users Holloway Diner and Allotment.
Ebrook	Sutton Coldfield	100	1970 single storey. Private grounds.	12 places for Health funded day service. 1 enterprise – cleaning service.
Harborne	Edgbaston	110	1970 single storey.	1 enterprise – Happy Share Diner on site.
Hockley	Ladywood	120	1970 single storey large gardens.	Reflections – OP Green fingers Gardening Project. 1 enterprise Acupack.
Moseley	Hall Green	130	1983 single storey with grounds.	- Relax away Jacuzzi. - Sexual/personal dev Training Group. Four Seasons and Matchbox.
Sparkbrook Res-Centre	Hall Green	60	Georgian 2 storey occupied ground floor. No grounds.	- 5 enterprises – Harvester, DATA, In the Picture, Valeting and Food for Thought Café.
Tyburn Road	Erdington	75	1970 2-storey building occupies ground floor. No gardens.	1 enterprise New Roots Community Options Project helping people to "move on".

Over recent years the day centres have been developing a range of more specialist services to reflect the changing needs of service users. This has focussed in 4 main areas.

- Employment opportunities including Enterprises.
- G.O.L.D. Services for Older Users often with dementia.
- Services for people with complex care needs
- Promoting direct payments to help people to 'move on'.

Not all of these services have been established consistently across all centres. Some have responded more positively to the challenge than others and some are more restricted by the space and limitations of the building.

Developing wider choices and alternatives to day centres

A clear priority for many service users is to have work-related activities during the day. As a result, day centres work with colleagues in the Supported employment service and with Community options to identify individual opportunities for service users to undertake work experience. In addition a total of 17 'social enterprises' have been developed from day centres. This is clearly an area that service users value and choose when offered. Most enterprises offer a supported employment setting for a relatively small group of service users focussed on a business-like activity. Many operate on discrete sites away from the centres and this is a model that can be developed further to meet more people's needs.

With the introduction of individual budgets in July 2009 for people with learning disabilities it is expected that an increased number of people will make arrangements for their own day services. Birmingham City Council already provides around £4 million for Direct Payments for people with a learning disability, including a number of day services. A recent pilot aimed at school leavers resulted in 15 young people whose first language was not English and their carers taking an individual budget and organising with support their own packages of care.

Also a pilot was started at Tyburn Road day centre to identify people who might like to 'move on' using direct payments. The Community options team also work with people before they come to a day centre to encourage people to access community-based alternatives and supported 53 work-based placements, including voluntary work, in 2008/9. These two pilot projects will be evaluated and used as the basis for engaging service users and carers from other centres in helping to shape the development of a wider range of services in each locality on a similar basis in future.

Current Needs of day centre users

With many younger people choosing alternatives to day centres when leaving school or college the current population of day centre users is ageing. As can be seen from the chart below the age range of users portrays a picture of an ageing population with over 100 people being older than 60 and the majority of users being over 35.

Age Range	60+	35-59	18-34
No. of Users	130	508	104

Many of the people attending have developed conditions expected as someone ages including dementia or early stages of the condition. Already 3 day centres currently provide discrete services for frail older people who can no longer cope with

the busy day centre environment. These are called G.O.L.D. Growing older with a learning disability and will need to be a key facet of services in the future with people living longer.

As with the population of Birmingham service users come from diverse communities with just under a third being from the non-white UK population.

Ethnicity	No.	%
Asian Other	4	0.5%
Bangladeshi	6	0.8%
Black - Other	3	0.4%
Black African	3	0.4%
Black-African Caribbean	61	8.1%
Indian	24	3.2%
Irish	19	2.5%
Mixed Parentage	8	1.1%
Other	7	0.9%
Pakistani	48	6.3%
Sikh	3	0.4%
White - Uk	505	66.7%
White - Other	9	1.2%
Yemeni	1	0.1%
Not recorded	56	7.4%

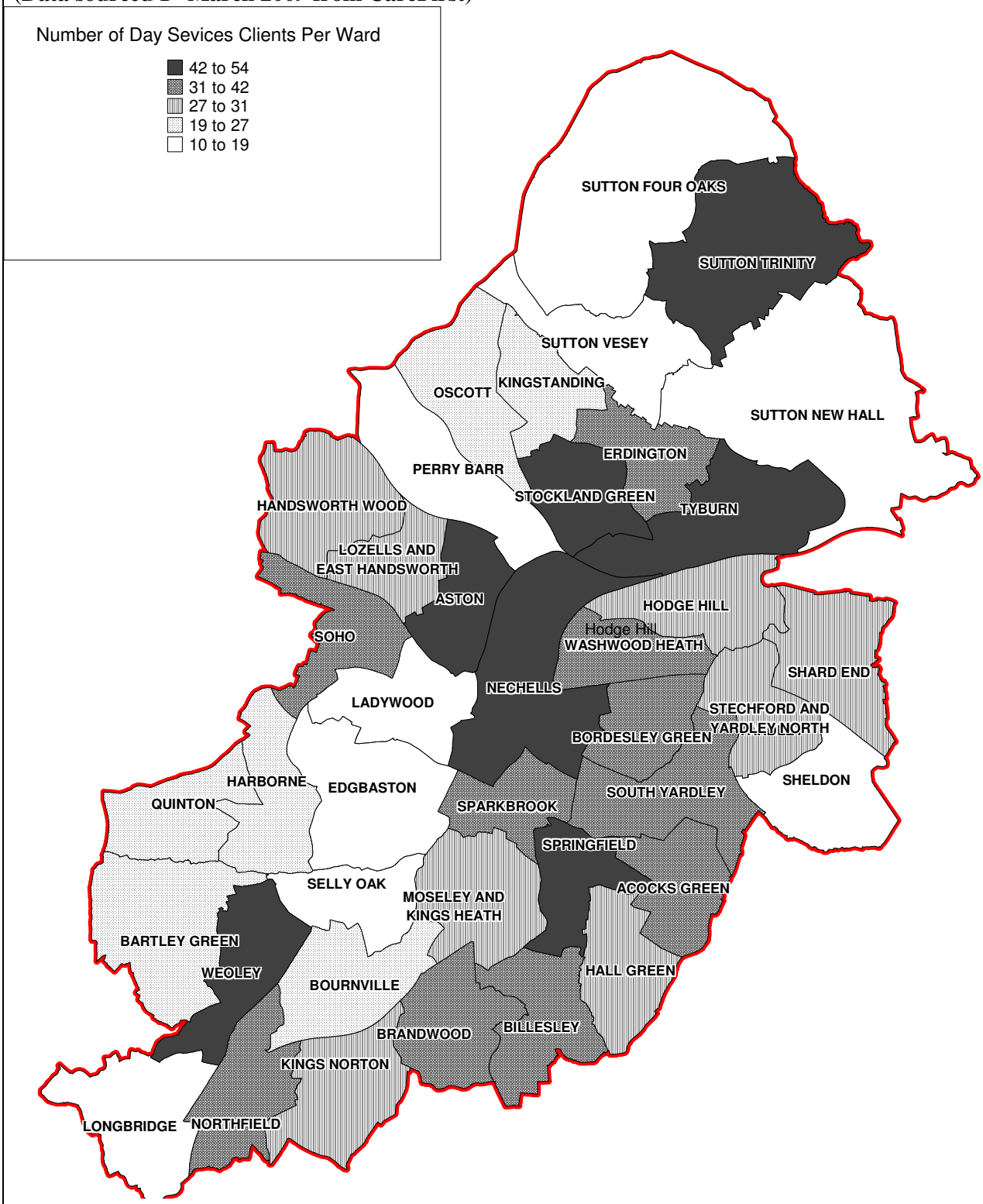
The table below indicates the level of need for Service Users within all day centres. As expected this shows that the majority of people have medium dependency levels and can function well in day centres with minimal staffing input with most activities provided in group settings. Around a third of people have high dependency needs of which 99 people have very high needs usually requiring the support of one or two staff members throughout the day.

		NEEDS			
No	Day Centre	Medium	High	Very High	Total
1	Alderman Bowen	93	19	15	127
2	Aldridge	58	11	8	77
3	Collingwood	30	18	18	66
4	Ebrook	53	17	3	73
5	Harborne	43	17	19	79
6	Hockley	55	24	5	84
7	Moseley	67	43	20	130
8	Tyburn	39	6	10	55
9	SRC	31	5	1	37
	Total	**469**	**160**	**99**	**728**
	Percentage	**64%**	**22%**	**14%**	**100%**

Demographics

The map below shows by ward where most people with a learning disability known to the Adult and Communities directorate live across the City.

LD Clients Receiving Day Services in Birmingham
(Data sourced 1st March 2009 from CareFirst)



Current Occupancy

There are currently 728 people who access in-house day centre places during the week. Not all of these attend full-time (i.e. 5 days a week). Many people who use day centres also attend other activities like colleges, work placements, or other day services during the week. These services can cater for up to 900 people each day.

Whilst average occupancy only operates at 67% across all centres each week, the daily occupancy levels vary between individual centres from as low as 50% at Collingwood to as high as 92% at Moseley on a Wednesday. These figures do include the social enterprises and other specialist services listed above that operate away from the centres often as stand-alone discrete services. A detailed analysis of the current occupancy indicates there is considerable under-usage with the second table below showing that a total of 237 full-time places are available at any one time across all 9 centres. This suggests that the needs of service users could be well accommodated within a smaller number of services. In making this judgement it is important to take account of the dependency levels of service users who require higher levels of support. However, these only account for around 36% of the population and often additional care staffs have been recruited to work specifically with these individuals.

	Utilisation Percentage					
	Mon	**Tues**	**Wed**	**Thurs**	**Frid**	**Average**
Alderman Bowen	79%	80%	78%	78%	78%	79%
Aldridge Rd	69%	68%	67%	67%	65%	67%
Collingwood	50%	56%	56%	54%	52%	54%
Ebrook	62%	69%	64%	70%	63%	66%
Harborne	65%	64%	60%	60%	65%	63%
Hockley	68%	68%	70%	67%	67%	68%
Moseley	87%	89%	92%	87%	88%	89%
SRC	70%	65%	65%	68%	60%	66%
Tyburn	55%	57%	59%	61%	55%	57%
						67%

	Spaces available					
	Monday	**Tuesday**	**Wednesday**	**Thursday**	**Friday**	**5day spaces**
Alderman Bowen	26	**25**	28	28	27	25
Aldridge Rd	**34**	35	36	36	38	34
Collingwood	50	**44**	44	46	48	44
Ebrook	38	31	36	**30**	37	30
Harborne	**39**	40	44	44	39	39
Hockley	38	39	**36**	40	40	36
Moseley	17	14	**11**	17	15	11
SRC	**18**	21	21	19	24	18
Tyburn	34	32	31	29	34	29
						237

	Occupancy					
	Monday	**Tuesday**	**Wednesday**	**Thursday**	**Friday**	**Totals**
Alderman Bowen	99	100	97	97	98	491
Aldridge Rd	76	75	74	74	72	371
Collingwood	50	56	56	54	52	268
Ebrook	62	69	64	70	63	328
Harborne	71	70	66	66	71	344
Hockley	82	81	84	80	80	407
Moseley	113	116	119	113	115	576
SRC	42	39	39	41	36	197
Tyburn	41	43	44	46	41	215
						3197

Current Budgets 2009/10

The total budget for in-house day services is around £9 million but as is shown below these vary across day centres.

Day Care Centre	2009/10
Alderman Bowen	£1,479,207
Aldridge Road	£936,463
Collingwood	£1,032,272
Ebrook	£794,529
Harborne	£1,051,085
Hockley	£1,158,859
Moseley	£1,564,555
S R C	£541,473
Tyburn Road	£473,623
	£9,032,056

With occupancy levels at around 30% lower than capacity this means that the actual costs of occupied places in the in-house day centre are higher than initially presented in December 2008 and are between £9,845 at Tyburn Road and £15,640 at Collingwood per year. The table shows the details for yearly, weekly and daily costs for each day centre. There has been some historical anomalies in the way that budgets have been set up and costs are apportioned which accounts for some of the differences in costs between centres but do show that in-house services are relatively low cost.

Day Centre	Average Cost Per Occupied Place		
	Cost per annum	Cost per week	Cost per day
Alderman Bowen	£11,647	£242.65	£48.53
Aldridge	£12,162	£253.37	£50.67
Collingwood	£15,640	£325.84	£65.17
Ebrook	£10,884	£226.75	£45.35
Harborne	£13,305	£277.18	£55.44
Hockley	£13,796	£287.42	£57.48
Moseley	£12,035	£250.73	£50.15
SRC	£12,801	£266.68	£53.34
Tyburn	£9,845	£266.68	£41.02

The following chart shows the standard costs per place based on budget and dependency. These have been weighted to take account of the different level of service that different dependencies need. It has been assumed that people with high and very high dependency require 1.5 and 2 times respectively of the resources that someone with medium dependency would require. On this basis the costs per day vary from £41.49 for medium dependency to £82.98 for very high dependency and are much less when compared to the independent sector costs represented later in this report

Standard Cost per place

		NEEDS			
No	Day Centre	Medium	High	Very High	Total
1	Alderman Bowen	93	19	15	127
2	Aldridge	58	11	8	77
3	Collingwood	30	18	18	66
4	Ebrook	53	17	3	73
5	Harborne	43	17	19	79
6	Hockley	55	24	5	84
7	Moseley	67	43	20	130
8	SRC	30	5	1	37
9	Tyburn	39	6	10	55
	Total	**469**	**160**	**99**	**729**
	Percentage	**64%**	**22%**	**14%**	**100%**
	Average cost per day	**£41.49**	**£62.24**	**£82.98**	

Staffing costs account for over 75% of the total budgets and vary across centres due to the different needs of the service users and depending on the type of service provided as follows

Staff Costs	2009/10
Alderman Bowen	£1,243,472
Aldridge Road	£714,852
Collingwood	£879,218
Ebrook	£623,098
Harborne	£870,963
Hockley	£914,291
Moseley	£1,242,100
Sparkbrook	£499,853
Tyburn Road	£464,259
	£7,452,106

The staffing structures across teams do vary with the majority of staff being day centre officers or care assistants and/or drivers all of who have direct contact with service users and most of whom would be required to transfer to alternative services if day centres close. All staff transferring would be slotted into existing vacancies or those covered by temporary or agency staff first. Some additional staff may be needed where these have been employed to work with individual service users in the two centres proposed to, however, the budgets for these would also transfer. However, running 9 day centres with lower occupancy levels does mean that management structures and ancillary staff like caretakers and cleaners are currently employed at all 9 centres which would not be necessary if services were run from a smaller number of buildings. The budgets shown above include costs for transporting service users to each day centre.

Buildings

Most of the centres have been in operation since the 1970s and were built for a different service user group. Apart from Sparkbrook Resource centre and Tyburn Road all centres are owned by the City Council. The cost of maintenance and repairs in future has been estimated to be almost £5 million with Collingwood and Alderman Bowen likely to cost most for basic maintenance.

Location	Estimated Maintenance and repair costs £
Alderman Bowen	£945,000
Aldridge Road	£730,000
Collingwood	£1,075,000
Harborne	£770,000
Hockley	780,000
Moseley	£245,000
Sparkbrook	£105,000
Tyburn Road	£160,000
Ebrook	£105,000
Total all centres	**£4,915,000**

A more detailed breakdown of how these costs have been calculated and are attached at the end of this report.

In considering the suitability of the day centres for the future a number of different factors have to be considered as well as the costs of maintaining the building. A project team has been established from existing managers across the Council to include operational managers in day services, finance, property section and transformation. This team have undertaken an appraisal of the 9 centres based on a. how each centre rates against costs, improving access, dependency levels and occupancy. When taking account all of these factors both Collingwood and Aldridge Road Day Centres are the two that match the proposed criteria for closures. The table at the end of this report shows how scores have been allocated.

Whilst Aldridge Road does not have the lowest occupancy it is disadvantaged by the severe limitations that the building places on the services that could be provided in the future and by the costs of improving access and toilets. It is in the premises of an ex-fire station and is a two storey building without a lift. The sloping nature of the site it occupies and the limited width of corridors make it least suitable to be able to be adapted for wheelchair users in future. Collingwood has significant under occupancy and is the building that is in the poorest condition.

Reproviding for Aldridge Road and Collingwood

The aim of the closure and re-provision will be to offer people the service that is closest to their home address, however, we also want, where possible, to give people the choice of maintaining contact with friends they have made in their current centre. We will aim to keep travel to a minimum and for some people travelling will be less as there has been no strict criteria applied to attendance at each day centre and transport currently criss-crosses as people are taken to the 9 centres. Analysis of current attendees at these two centres has been undertaken.

The closure of these two-day centres would mean re-providing for the following numbers of people each day

Occupancy						
Day Centre	**Mon**	**Tues**	**Wed**	**Thurs**	**Fri**	**Total places occupied**
Aldridge Road	76	75	74	74	72	371
Collingwood	50	56	56	54	52	268

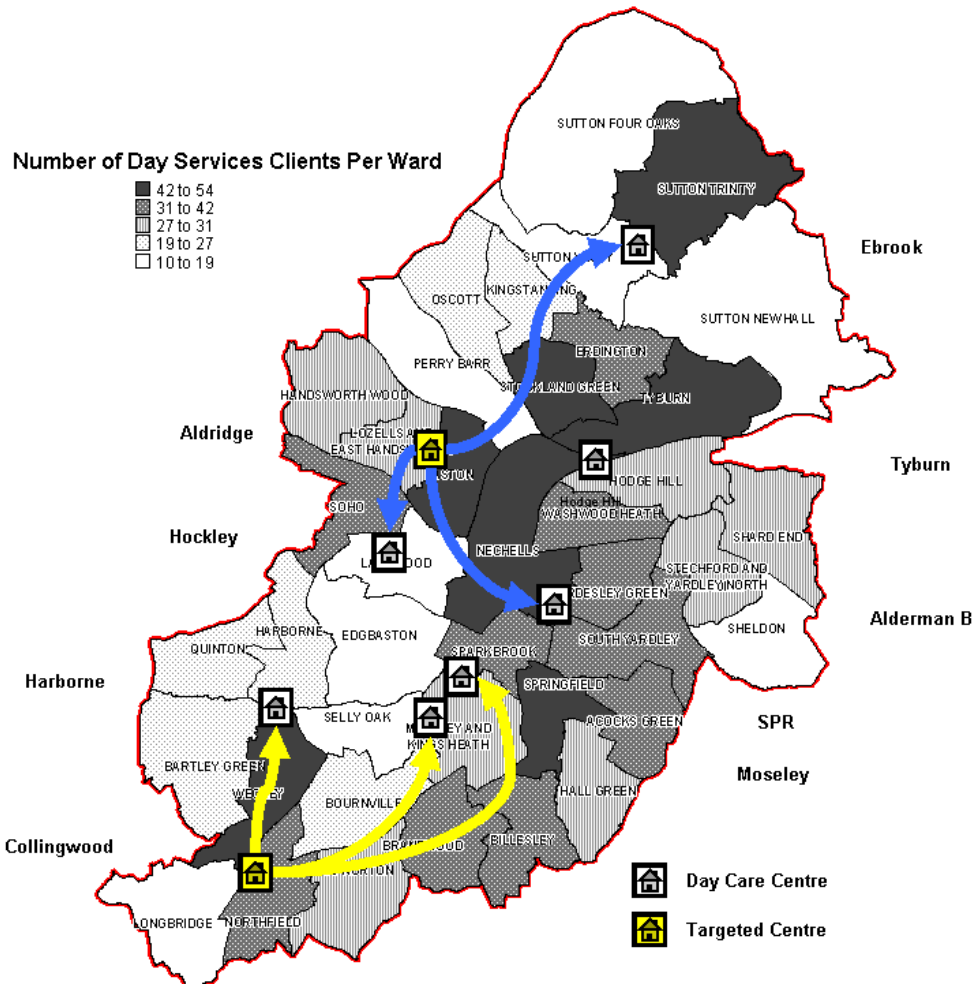
The following table shows the vacancies that exist and can easily cater for the needs of all service users across 6-day centres. Offering people an alternative service closest to their home address will mean the following movement of people, assuming that everyone wants to attend an alternative day centre

Day Centre	Total available spaces available for Aldridge Users					
	Mon	Tues	Wed	Thurs	Fri	5day spaces
Alderman Bowen	26	25	28	28	27	25
Ebrook	38	31	36	30	37	30
Hockley	38	39	36	40	40	36
Totals	**100**	**95**	**100**	**98**	**104**	**91**

Day Centre	Total available spaces available for Collingwood Users					
	Mon	Tues	Wed	Thurs	Fri	5day spaces
Moseley	17	14	11	17	15	11
SRC	18	21	21	19	24	18
Harborne	39	40	44	44	39	39
Totals	**74**	**75**	**76**	**80**	**78**	**68**

It will be possible to offer all service users from these two centres an alternative day centre place for the same number of days they currently have at present.

Analysis of home addresses and assuming the above alternative we anticipate that the average travelling distance will be 5-6 miles with the lowest being 3 and highest being 8. This is for a single person who lives in a remote location in Rednall. The map below shows the direction of travel we expect if all users were to move to the nearest centre. However, before any decision is taken about what is best for each person individual assessments and a person-centred approach will be adopted to look at their futures. There are a wider range of opportunities available to people with a learning disability than was the case when many of the current service users started to attend day centres.



One of the biggest concerns from the consultation was that day centres would become over full and busy. There are some people who attend day centres who currently use facilities outside the day centre like the people attending work placements and social enterprises and those who go to college or leisure activities in their local area. There are also several GOLD services for people growing older with a learning disability, as described above. Where services operate off-site from Aldridge Road and Collingwood day centres it should be possible to retain these discrete services by developing an outreach role for staff to support these activities and managed by one of the receiving centres. Full exploration of this will be made during the planning and assessment phase.

In order to ensure that the changes minimise disruption for each person and their carer full exploration of each person's circumstances will be undertaken by a team of professional staff including social workers, person-centred planners and the person nominated as the key-worker for each service user. Where alternatives do exist and can be provided appropriately this will be offered to people in consultation with their carers and advocates. This is an opportunity to look closely at the provision of day services slightly differently. With direct payments and the introduction of individual budgets from July 09 for people with a learning disability there are many more ways for people's needs to be met.

Costs of re-provision

The aim of the closure and re-provision will be to contain additional costs within budget. Assumptions have been made that staff at Collingwood and Aldridge Road will transfer to other centres to cover existing vacancies already covered within these budgets. Where additional staff have been employed to work with individuals these staff will transfer as will costs of these additional posts. Transport costs might increase but these will be met from the current transport budgets within the 2 centres proposed to close. Building costs are expected to continue for a year until the asset is released. Until all service users have moved on to their new service or location, the full budget impact will not be known. Full year savings have been anticipated at £200,000 in 2009/10 and at £640,000 in 2010/11.

Review of third sector day care services

As well as services provided by in-house centres, a number of providers in the independent sector, also run day services. As part of this exercise a review of these services has been undertaken and the chart below indicates by ward where each of these providers currently operate and the range of services provided.

Ward	Independent Day Service	No of SU	Description of the services provided
Bartley Green	CHARNAT CARE	1	Small group care
Edgbaston	BLUE CEDARS COMMUNITY CARE	27	Challenging behaviours
Erdington	ROWANGARTH DAYCARE	3	Direct payment small centre
Harborne	CEREBRAL PALSY WEST MIDLANDS	8	Complex care
Hodge Hill	ELLYS EXTRA CARE LTD	6	Complex care
Ladywood	JAFFRAY CARE SOCIETY	21	Complex care
Coleshill	FATHER HUDSONS SOCIETY	16	Complex care
Moseley/ Kings Heath	HEADWAY	3	Brain injury
Perry Barr	CARE FIRST MANAGEMENT SERVICES	20	Challenging behaviours and community based services
Perry Barr	SYTDAIYL HOMES - NEVIN HOUSE	7	Day services
Quinton	BIRMINGHAM FOCUS On Blindness	36	Multiple disability complex care
Selly Oak	SENSE	4	Sensory disability
Shard End	MACKADOWN DAY CENTRE	24	Complex care young people
Sutton New Hall	SUTTON SUPPORT SERVICES	1	Direct payments day care
Weoley Castle	TRIDENT HOUSING	1	Support from home
	Total	**169**	

This does illustrate the wide variety of services some of which operate across the city others are locally based and cover one area. Many cater for people with more complex needs like challenging behaviours and sensory impairments. It is clear that many of the needs of people attending these centres are complex, currently

provided for in specially adapted centres which could not always be met within the busy day centre environment.

The range of needs being met by the main providers is as shown in the chart below. Many of these services have developed because of the restrictions that large day centres have for wheelchair users or for managing people with complex care needs.

No	Day Centre	Needs			
		Medium	High	Very High	Total
1	Birmingham Focus on Blindness	0	20	16	36
2	Blue Cedars	0	22	5	27
3	Care First	13	5	2	20
4	Cerebral Palsy	1	0	0	1
5	Charnot	0	0	1	1
6	Ellys	2	1	3	6
7	Father Hudsons	1	6	9	16
8	Jaffray	21	0	0	21
9	Mackadown	2	4	18	24
10	Rowangarth	1	2		3
11	Sense	0	1	3	4
	Total	**41**	**61**	**57**	**159**

Information about these services has not been readily available and has had to be collected during the course of this review often from providers themselves. This is because there are no contracts with these providers and services are being spot purchased directly by social work teams or through direct payments. Analysis of the costs of providing these services from financial records held show that these range from £21 per day to £315 per day depending on the services provided. Given the nature of the service being provided, often to some of the most vulnerable individuals it is critical that these are placed on a different footing in future in order to ensure appropriate safeguards are in place for the service users and council.

One of the aims of the review has been to rationalise day centres and as part of this an option of reducing duplication across services has been considered. This included considering whether services provided by independent sector providers could be provided within the in-house services. In consulting with carers and parents at these centres it has become clear that this proposal has caused great distress, as it has in the in-house services. Many of the carers have written to say that they have serious concerns about losing these services that they feel meet the needs of people with more complex needs than cannot be met within in-house services and do not want to lose them. This applies to 8 of the providers detailed below. The other 7 local services are aimed at providing for people who have taken a direct payment and want to access more community activities. With the increase in take-up of direct payments and extension to individual budgets in future, it is expected that the range of services that are provided by the independent sector will expand. At this stage it is appropriate to manage these services within a joint commissioning strategy to ensure that the full range of needs can be met in future.

Developing services in the future

The development of a day services market offering a range of services and responding to individual needs is an essential component of the transformation agenda set out within the White Paper Our Health Our Care Our Say and signed up to within the concordat between local and central government Putting People First. Birmingham like all other authorities needs to consider how a more modern and responsive range of services can be developed in future and begin to shape the market to reflect this. This is a major exercise going forward and one that will need clear engagement of all stakeholders. It is recommended that we begin to have this dialogue and involve all service users, carers and other stakeholders in a positive exploration of how Birmingham can develop more modern and flexible services in future.

Conclusion

This report has provided details to inform the decisions about how to rationalise day centres and has provided more detailed analysis than the initial report submitted to Cabinet on 15th December 2008. During consultation views have been expressed about the impact of closures on individuals and their carers and many people have challenged the expectation that the needs of all service users can be met in 6 centres. The evidence supports the reduction of in-house day centres but taking account of views expressed in consultation the proposals have been adjusted to recommend closure of only 2 centres. During the consultation many people expressed concern that they did not know what would happen next. Lessons will be learnt from previous consultations and closures and a plan developed and shared with users and carers to ensure that people are kept informed about how the plans will develop if closure is agreed.

A number of principles will inform the closures based on lessons learned from previous closures and views expressed during consultation. These will include;

- Minimising travel time
- Keeping carers and users fully informed
- Developing individual plans
- Offering opportunity for community based alternatives
- Taking account of friendship groups

If the decision is made to close two day centres there will be 3 phases to this exercise to cover, individual assessments and planning; planning and facilitating the change; and implementing the change. All of these will need to be given the appropriate time needed to handle them effectively and will be clearly communicated to relevant stakeholders. The earliest that a centre could be closed following these stages would be December 2009.

Building maintenance by centre

Day Centre	Items												Including Mechanical & Electrical		Without Mechanical & Electrical	
	Mechanical & Electrical	Boundary Fencing	Windows (replacement)	Full height partitions	*Roof, Insulation Scaffolding, Facia, Gutters*	*Decoration, Emulsion, Gloss, Entera, External Doors, Windows*	Toilets/Personal Care SU	M.G. ceiling in stores	Kitchen (reposition quip)	Laundry	*Baseroom, flooring, partitions, susp ceiling*	Vinyl Flooring Throughout	Contingency (10%)	Total	Contingency (10%)	Total
Alderman Bowen	£50.0		£95.7		*£404.2*	*£101.2*	£106.7		£3.0	£10.0	*£91.9*		**£86.3**	**£948.9**	**£81.3**	**£893.9**
Aldridge Road	£80.0		£104.5		*£202.0*	*£107.1*	£120.0					£59.3	**£67.3**	**£740.2**	**£59.3**	**£652.2**
Collingwood	£80.0	£19.4	£283.3		*£330.9*	*£75.9*	£130.0					£62.3	**£98.2**	**£1,080.0**	**£90.2**	**£992.0**
Ebrook	£50.0					*£9.4*				£15.0	*£26.5*		**£10.1**	**£111.0**	**£5.1**	**£56.0**
Harborne	£40.0				*£360.7*	*£71.0*	£110.0		£40.0	£10.0	*£29.4*	£42.6	**£70.4**	**£774.1**	**£66.4**	**£730.1**
Hockley	£40.0		£206.3	£49.4	*£352.9*	*£32.8*						£31.6	**£71.3**	**£784.3**	**£67.3**	**£740.3**
Moseley	£40.0				*£9.4*	*£72.4*	£65.0	£3.0				£36.7	**£22.7**	**£249.2**	**£18.7**	**£205.2**
Sparkbrook	£30.0					*£24.2*	£46.0						**£10.0**	**£110.2**	**£7.0**	**£77.2**
Tyburn Road	£80.0					*£37.3*					*£0.0*	£34.0	**£15.1**	**£166.4**	**£7.1**	**£78.4**

Results of appraisal of day centres against a number of different criteria

Location	Buildings				Needs					£ per Occupied space		Final Score
	Maintenance £	Score	Access needs	Score	Moderate	High	V. High	Total	Score	Day	Score	
Collingwood	£1,075,000	9	High	2	30	27	36	93	5	£65.17	9	**25**
Aldridge Road	£730,000	7	V High	4	58	17	16	91	6	£50.67	5	**22**
Hockley	£780,000	7	Med to High	1	55	36	10	101	4	£57.48	8	**20**
Sparkbrook	£105,000	1	High	2	31	8	2	41	9	£53.34	6	**18**
Harborne	£770,000	7	Med to High	1	43	26	38	107	3	£55.44	7	**18**
Tyburn Road	£160,000	3	High	2	39	9	20	68	8	£41.34	1	**14**
Alderman Bowen	£945,000	8	Med to High	1	93	29	30	152	2	£48.53	3	**14**
Ebrook	£105,000	1	Med to High	1	53	26	6	85	7	£45.35	2	**11**
Moseley	£245,000	4	Med to High	1	67	65	40	172	1	£50.15	4	**10**

Scores awarded based in information provided by conditions survey of each centre taking account of the costs of maintenance and the work required to improve access and facilities for more dependent users including wheelchairs. Higher score reflects higher costs	Scores awarded based on the numbers of people with different dependency levels, weightings have been added to high and V high. Higher scores reflect lower needs	Scores based on costs linked to occupancy Higher scores reflect lower cost-effectiveness